WE CREATE VALUE
WE DRIVE GROWTH

H1 2026 FINANCIAL RESULTS

September 24th, 2026

AKTOR
GROUP OF COMPANIES

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Table of Contents

01

OVERVIEW

A message from our CEO

2026 is emerging as the most significant year in our history. Acquisitions, investments in new business activities and our financial strengthening have begun to bear fruit under our growth plan toward 2031. We are accelerating our growth and evolving into a multifaceted infrastructure group. And this is clearly reflected in our first-half financial results.

Revenue grew by 4% to €649 million, while gross profit increased by 11% to €82 million. Pro forma EBITDA rose strongly by 85% to €120 million. Backlog remains robust at €4.5 billion, supported by a strong liquidity position of €1.1 billion in cash and €1.0 billion in equity. Our net debt-to-EBITDA ratio remains low at 1.9x.

2026 is a fascinating year for the AKTOR Group. We acquired a significant stake in the Northern Road Axis of Crete (VOAK), currently the largest infrastructure project in Greece, expanding our portfolio. In LNG, we began giving tangible form to the Vertical Corridor: we brought the first volumes of American LNG to Europe, doubled the committed volumes from our supplier, and secured the first long-term contracts with our customers, while simultaneously participating in the development of Greece's new FSRU, which will offer us a competitive edge in the market. We are entering dynamically into the circular economy through the acquisition of the companies HELECTOR and THALIS, a sector where we will invest strategically and focus heavily on in the future. We are strengthening our RES and Storage portfolio with major investments to contribute toward the goal of recurring future revenues. We are expanding our strategic market partnerships to ensure we are in the best possible position to capitalize on upcoming opportunities. In short, we see our growth vision for a multifaceted infrastructure group being realized and delivering results.

We finalized the largest capital raise in our history—totaling €950 million—placing us in prime position to fund our €3 billion growth plan. Our objective is to achieve our long-term target of €600 million in EBITDA, ensuring that by 2031 we generate sustainable earnings across a diversified portfolio and solidify our leadership in the Southeastern European market.

Resilient turnover and expanding margins underpin a transforming group delivering on its investment plan

Group Turnover €649mn (+4% y-o-y)	Group Gross Profit €82mn (+11% y-o-y)	Group EBITDA[1] €120mn (+85% y-o-y)	Group Backlog €4.5bn (as of 30.6.2026)
Cash Position[2] €1.1bn	Equity[2] €1.0bn (+157% ytd)	Net Debt[2] €429mn (1.9x LTM Proforma EBITDA)	Net Recourse Debt[2] -€412mn (-1.8x LTM Proforma EBITDA)

Notes: 1. Proforma includes full H1'26 consolidation of Thalis, Helector & Entelecheia 2. Adjusted for Net Proceeds from Share Capital Increase and Bond Issuance

Successful share capital increase and bond issuance secure the capital to execute the strategic plan

Securing the financial firepower to deliver on the strategic plan

€650mn
Share Capital Increase

57.8m shares at €11.25, 3.6x oversubscribed, completed Jul 2026

UBS Goldman Sachs BANK OF AMERICA

€300mn
Senior Bond Issuance

5-year senior unsecured, 1.7x oversubscribed completed Aug 2026

Fully funds the

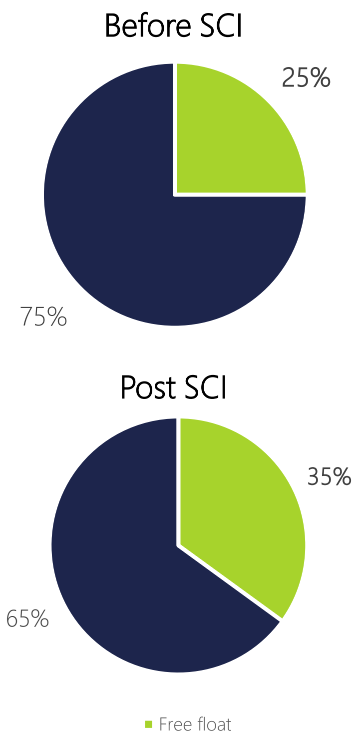
~€3bn

growth plan to reach the long-term EBITDA target of

>€600mn

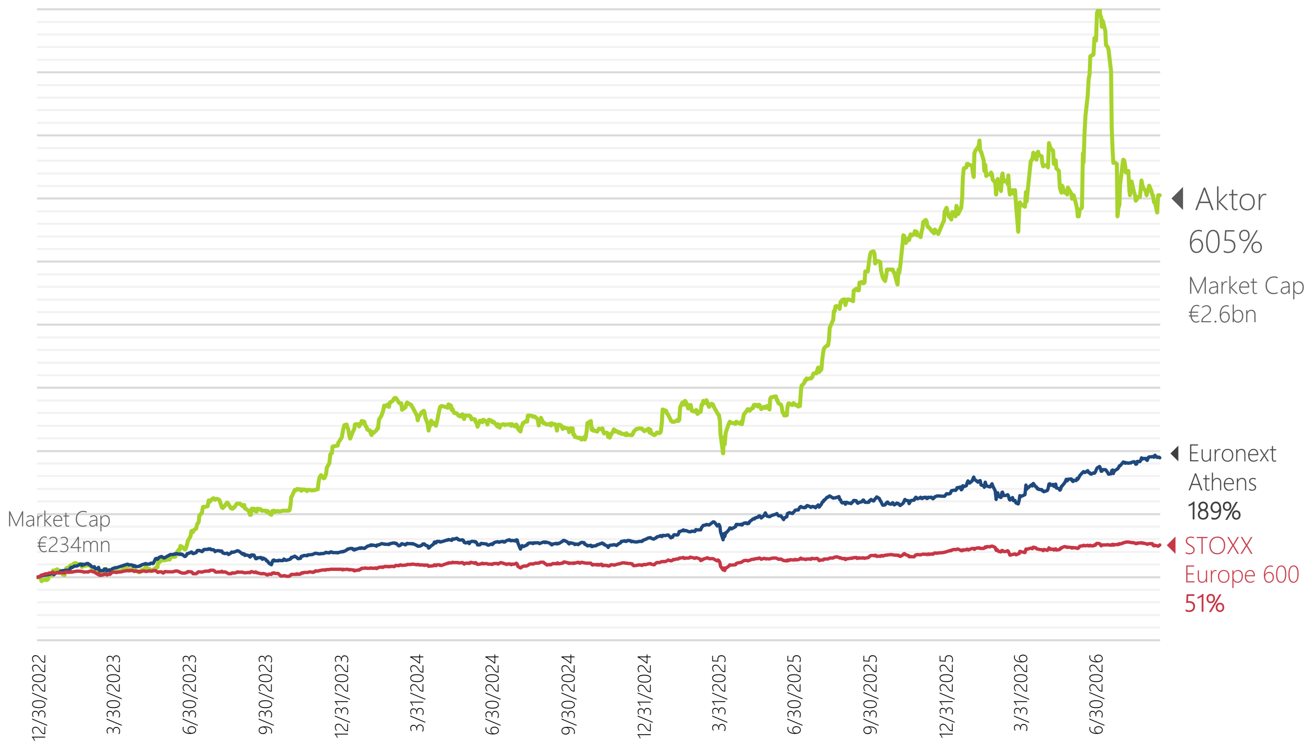
Continuous shareholder value creation, consistently outperforming the market with strong support from international investors

Free Float



Source: Bloomberg

Continuously outperforming the market since 2022



Following the €650mn Share Capital Increase, Free Float was increased to 35%, and the shareholder base increased by more than 200 new international investors (+90%)

Executing the strategic plan: 2026 transactions across all our businesses

Jan '26

- ATLANTIC SEE LNG TRADE signs its first LNG sell off with Ukraine
- AKTOR acquires a 51% stake in Sun Force Two, which holds a 340 MW RES portfolio of operational and under-development projects.

Feb '26

- Strategic MoU between AKTOR and Suez International
- Binding agreement for a 36% participation and 30% of VOAK construction
- First U.S. LNG cargo delivered to Ukraine via Revithoussa
- New organizational structure with a vertically integrated model for the 6 subsidiaries

Mar '26

- AKTOR–ONEX exclusive partnership for the Elefsina Port concession bid
- 100% acquisition of Eolos Evia Energy (145MW RTB Wind)
- Framework agreement with BNI Foundation for the exploration and commercial development of critical minerals in Albania

Apr '26

- Completion of the acquisition of Entelecheia
- AKTOR LNG USA signed Long Term Agreements (20 years) with Albania & Bosnia Herzegovina for 1.5 Billion bcm per year
- Acquisition of 51% Rigas Paros (marble and inert quarry)

Jun '26

- Strategic Update/ New Growth Plan
- €650M capital raise + €300M bond announced
- Venture Global LNG supply contract (20 years from 2030 onwards) doubled to 1MTPA
- Bolstering circular economy position via 75% acquisition of Helector & Thalis from Motor Oil

Q3 '26

- €950M raised via successful €650M share capital increase and €300M bond issuance
- Signed framework agreement to acquire 50% of Dioriga Gas FSRU from Motor Oil, GR second FSRU
- Entering long-term energy storage via >1GW pumped storage projects in West Macedonia
- Acquisition of 471MW PV hybrid & BESS portfolio by DEPA Commercial (51% stake)
- MoU with ONYX for the development of a luxury tourist in Sani, estimated €400 million
- Securing a €130mn Facility Management contract with Qatar International Airport

Helector & Thalis bring strategic assets, full value-chain capabilities and strong financials to AKTOR's new circular economy & water pillar

A structurally growing market where AKTOR can play a leading role

Greece's recycling rate must **increase** nearly **4x** from **17.4% to 65%** by 2035 and reduce landfill disposal in line with EU guidance

Waste treatment CAPEX expected to reach €3bn to deliver on increased circularity capacity needs of ~**5Mton by '35**

AKTOR Group **expands its infrastructure platform** in waste and water management

AKTOR GROUP OF COMPANIES – Thalis – Helector, member of MOTOR OIL Group

75% stake acquisition in Helector & Thalis from Motor Oil

€41mn	~€1bn	10+
EBITDA (2026E)	Total Backlog (2025)	Waste facilities under operation

AKTOR GROUP OF COMPANIES – suez

Strategic MoU between AKTOR and Suez International
experts in waste and water management

Strategic cooperation across the full water cycle unlocking joint pursuit of water projects and tenders in Greece

Develops a vertically integrated player in circular economy

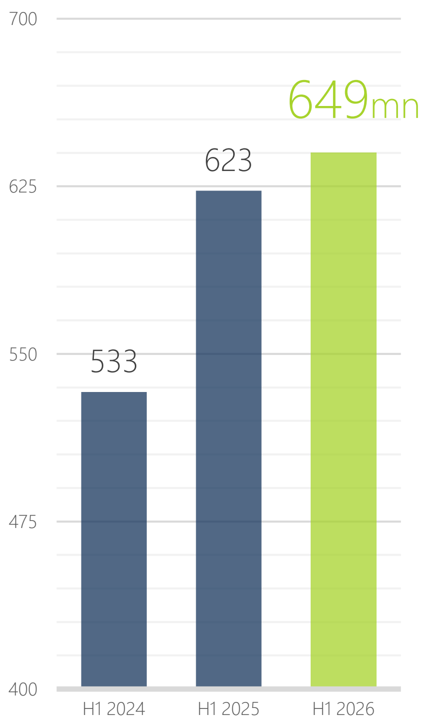
Project Development → Design & Construction (+ AKTOR CONSTRUCTION) → Operations & Maintenance (+ AKTOR FACILITY MANAGEMENT)

The deals combined are forming **a leading vertically integrated force in circular economy** strategically positioning AKTOR Group for the new water and waste management tender pipeline

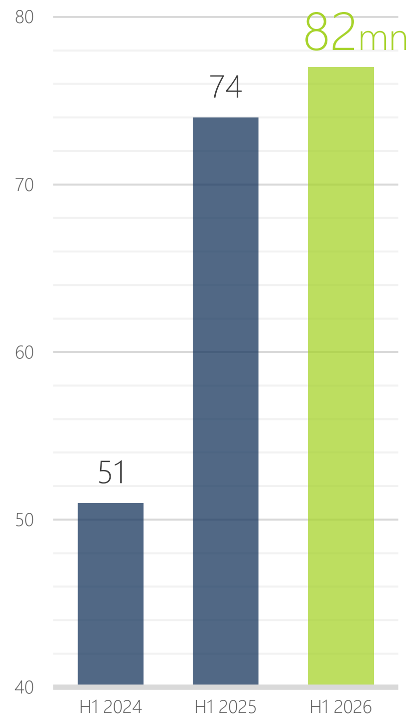
02 FINANCIAL RESULTS

Simultaneous revenue and margin growth signals a structural shift toward higher-quality earnings and quality project portfolio

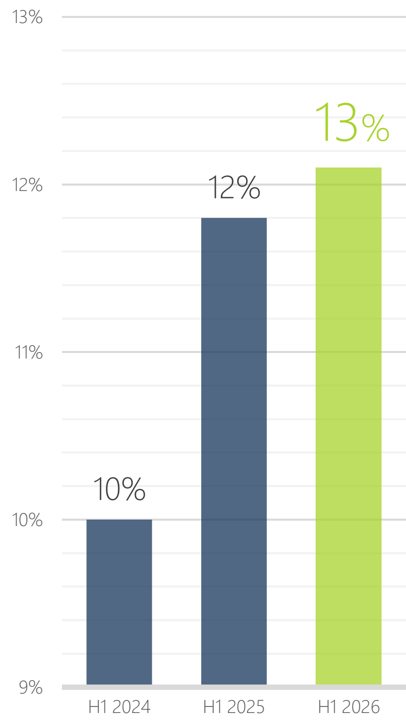
Turnover (€mn) +4% yoy



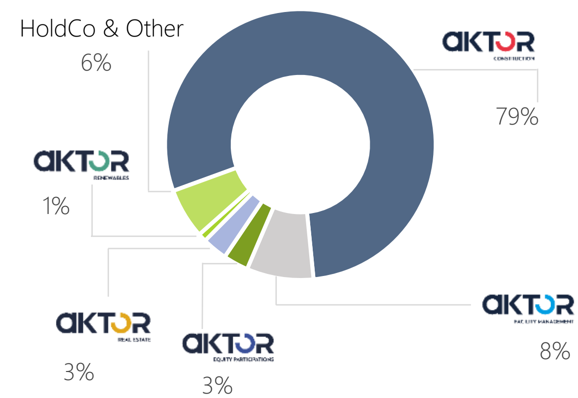
Gross Profit (€mn) +11% yoy



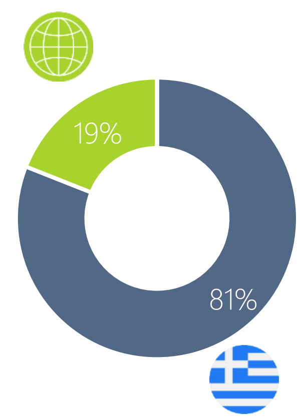
Gross Margin (%)



Gross Profit Contribution



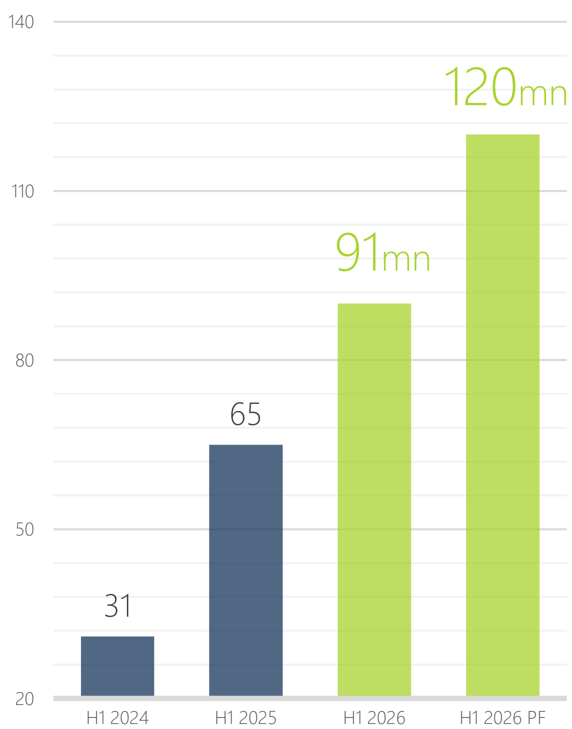
Turnover Breakdown



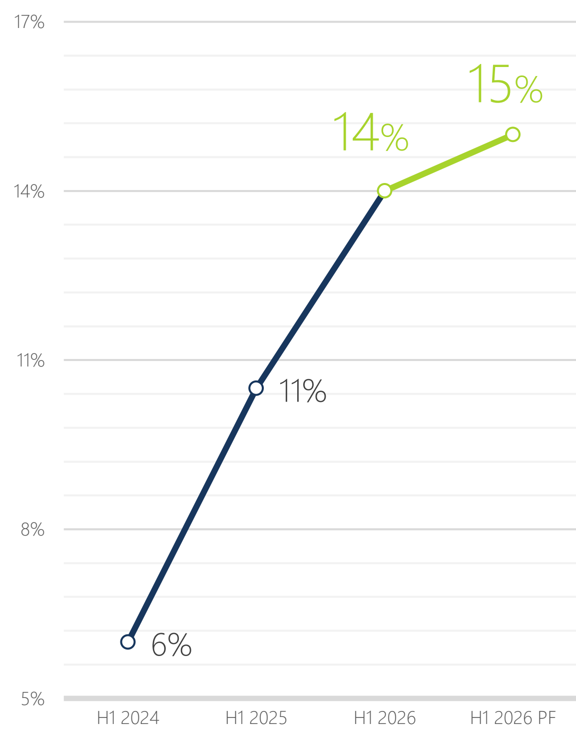
Significant revenue growth, driven by increased contribution from non-construction activities, while maintaining high gross profit margins.

EBITDA and margin expanded in H1 2026, with reported net income expected to grow year on year due to Thalis & Helector M&A

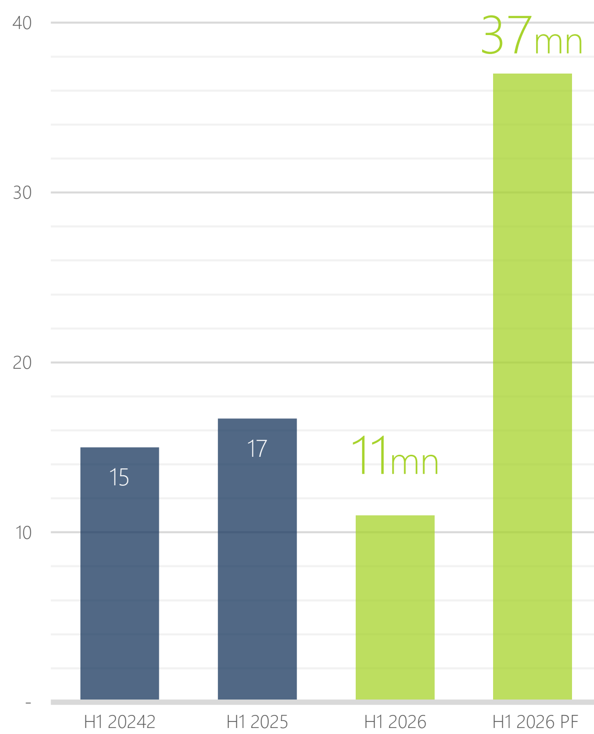
EBITDA (€mn) +38% Reported / +85% PF yoy



EBITDA Margin (%) +3.5pp Reported / +4.5pp PF yoy



PBT (€mn) -33% Reported / +114% PF yoy



EBITDA growth supported by margin improvement and operational excellence with H1 proforma EBITDA Margin at 15%

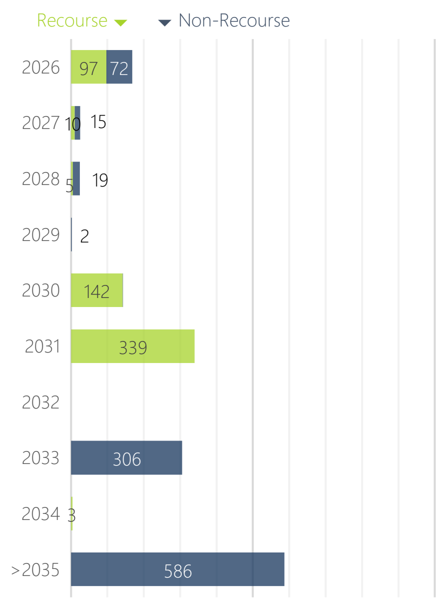
Strong Future Profitability Upside driven by the acquisitions of Helektor, Thalis and Entelecheia

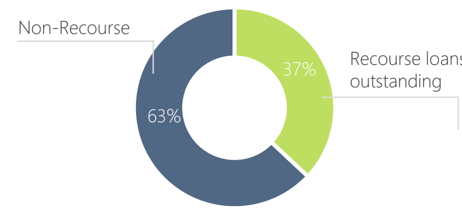
Note: Proforma includes full H1'26 consolidation of Thalis, Helector & Entelecheia

Disciplined capital structure to support investment plan, with low leverage levels and the majority of debt maturing beyond 2030

	Aktor Group of Companies	HoldCo & Other	Construction	Equity Participations	Renewables	Facility Management	Real Estate
Non – Recourse Loans	990	-	104	745	139	-	2
Guaranteed subsidy for Moreas[1]	-149	-	-	-149	-	-	-
Total Non-Recourse Loans	**841**	**-**	**104**	**597**	**139**	**-**	**2**
Recourse loans	347	137	168	1	6	2	33
Total Gross Debt	**1.188**	**137**	**273**	**598**	**144**	**2**	**35**
Total Cash	-148	-35	-63	-43	-3	-2	-2
Net Debt	**1.039**	**101**	**209**	**554**	**141**	**-**	**33**
Proforma Net Debt[3]	429	-509	209	554	141	-	31
Proforma Net Debt[3]/ LTM EBITDA	1.9x	n/a	1.4x	9.6x	36.9x	n.a.	24.5x

Gross Debt Maturities[2] (€mn)



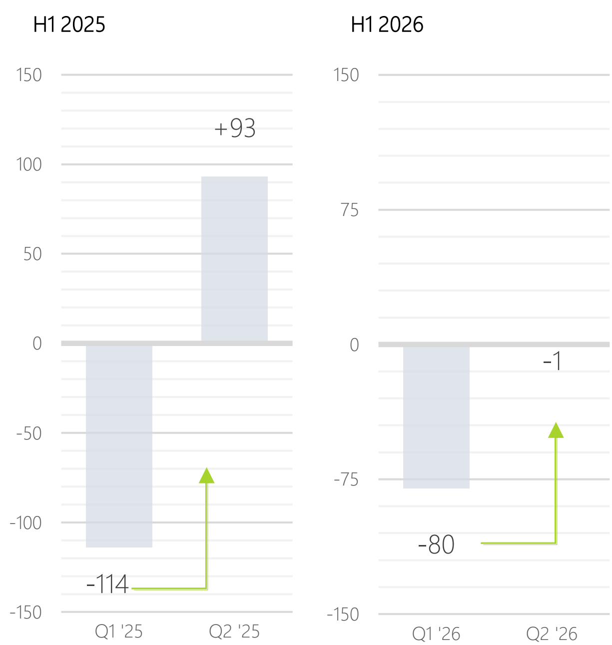


Notes:

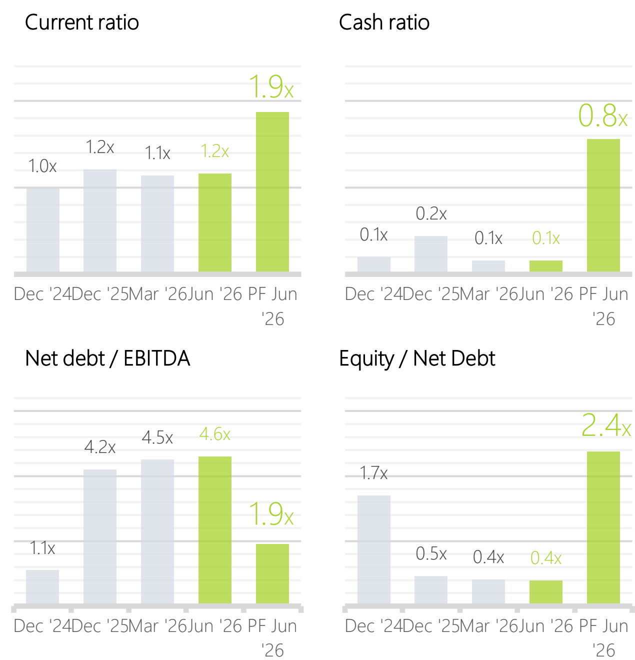
1. Under the concession agreement, the Greek State has committed to provide ring-fenced financial support to Moreas Concession through two distinct subsidy mechanisms, alongside the full repayment of the project's bank debt. The Maximum Operating Subsidy, with a total commitment of up to €199m, consists of predetermined annual amounts dedicated to servicing the company's bank borrowings. The Additional Operating Subsidy, with a total commitment of up to €330m, is determined on a semi-annual basis to cover the company's identified cash deficits, including bank loan interest and principal, operating costs and other financial expenses. As at June 2026, the residual contractual entitlement to these subsidies amounts to approximately €203m on an undiscounted basis (€149m at present value), recognised on the Balance Sheet as a Financial Asset under IFRIC 12, and reflecting the State's unconditional contractual obligation as Grantor of the concession.
2. Excluding Leasing Liabilities and taking into account 2026 Bond Issuance.
3. Adjusted for Net Proceeds from Share Capital Increase and Bond Issuance.

Working Capital unwinding in Q2 with the same trend to be continued during H2; Significant liquidity buffer post SCI and bond issuance

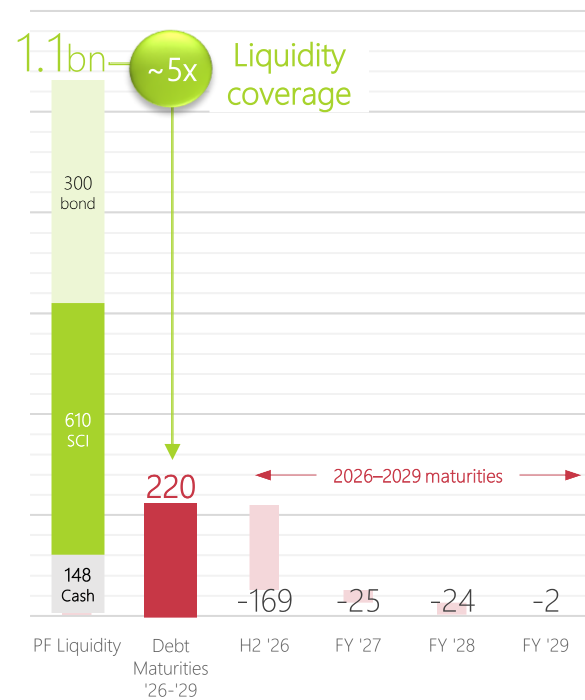
Operating cash flow by quarter (€mn)



Liquidity and leverage ratios



Liquidity vs gross debt maturities (€mn)



A

Operating cash flow swings between quarters, reflecting seasonality - Q1 typically consumes as projects ramp, partially unwinding in Q2

B

Acquisitions in Concessions & RES lifted Net Debt /EBITDA to 4.6x & gearing to 2.5x. Following the SCI & bond issuance leverage returns to 1.9x & Equity to Net Debt to 0.4x, providing significant liquidity buffer

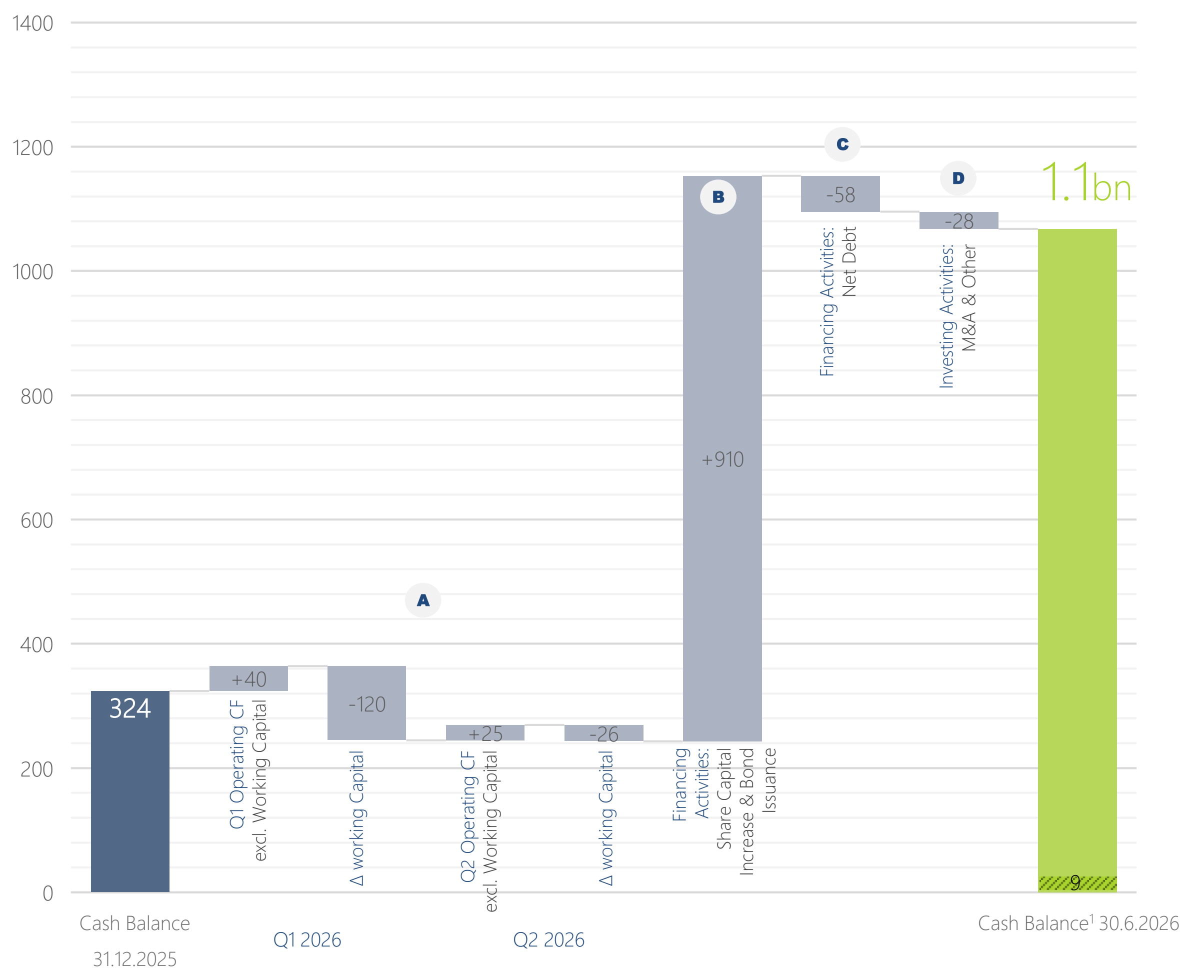
C

Pro forma liquidity of ~€1bn against €220mn of debt maturities up to 2029; 77% of gross debt including the new bond, matures to 2031

Note: Proforma includes full H1'26 consolidation of Thalis, Helector & Entelecheia and SCI / Bond issuance effect on Net Debt & Equity

Resilient operating cash flow, excluding WC seasonality effect, and a €915m capital raise lift pro-forma cash to ~€1.1bn

Cash Flow Breakdown (€mn)



A Operating cash flow and working capital swing between quarters, reflecting the seasonal profile of construction activity and billing cycles — Q1 typically consumes working capital as projects ramp, partially unwinding in Q2.

B The July 2026 share capital increase (net procceeds of €610mn) and bond issuance (€300mn) secured the funding base for the €3bn investment plan, lifting the cash position to fund growth across concessions, LNG and renewables.

C Net effect of debt repayments/ drawdowns and interest expense (high interest loan was repaid during H1 2026).

D Investing activities are expected to increase in H2 2026 as we are implementing our announced growth plan.

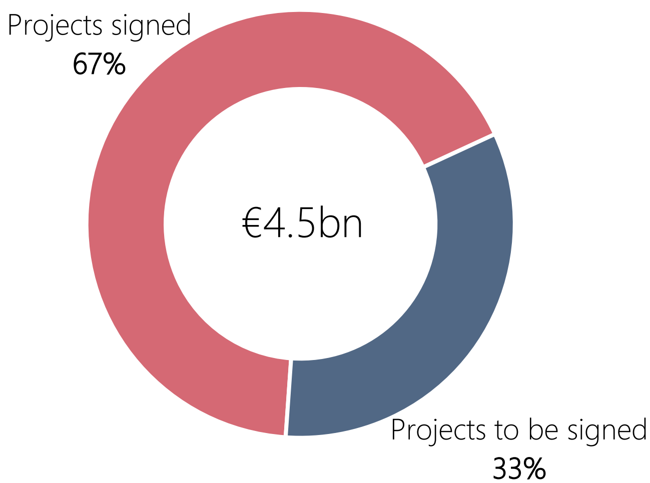
Note: 1. Adjusted for Net Proceeds from Share Capital Increase and Bond Issuance incl. (Δ) Restricted cash

03

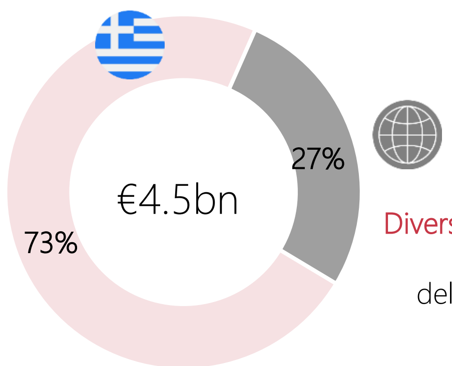
DEEP DIVES PER SEGMENT

Market leading Construction business with significant track record enabling acceleration of other segments

Backlog breakdown (as of 30.06.2026)[1]



Geographical breakdown



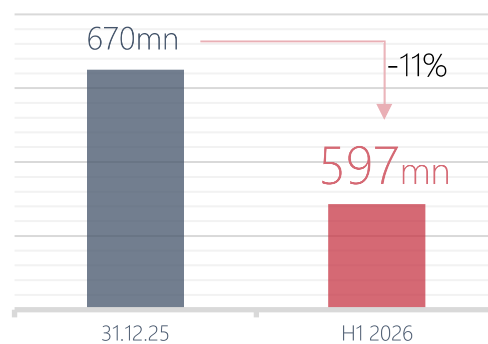
Diversified backlog by project type, geography and delivery structure, reducing reliance on any single category of work

Public interest projects

Strategic infrastructure investments that address critical national and regional needs

Public Works	PPPs	Concessions
Thessaloniki metro extension	Talaia student accommodation	VOAK concessions
VOAK motorway	Pasifai motorway	
Daniel (infrastructure)	Tavropos irrigation	

Contract Asset Analysis (as of 30.06.2026)[1]



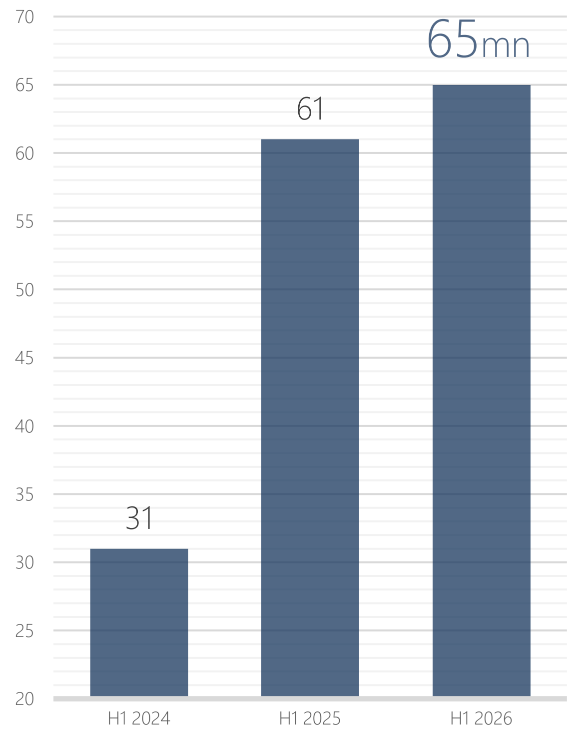
11% decrease in Contract Asset during H1 2026. Executed work of previous years is converted to invoices & cash.

Source: Company information

Note: 1. Total Group backlog including Greece, Romania and international projects. Backlog comprises of estimated outstanding revenue for Construction, PPPs/ Concessions and Facility Management which has been contractually secured or is probably.

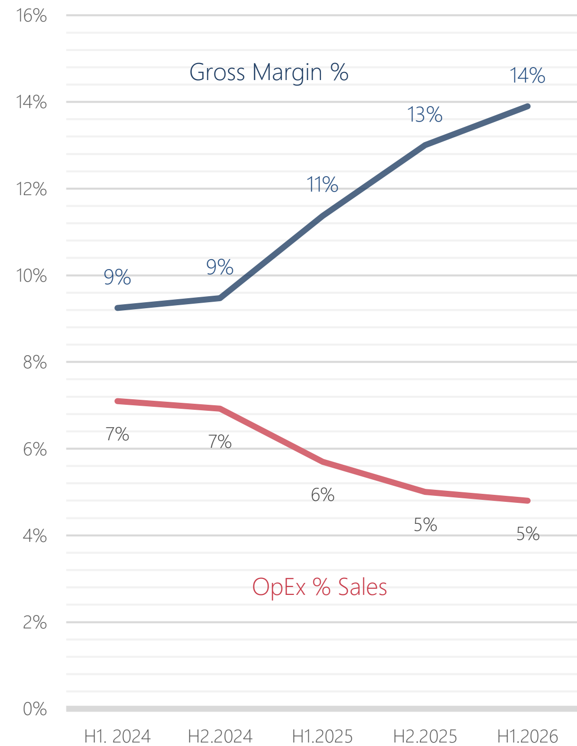
Construction recorded lifted profitability margins due to tighter costs and lower financing

EBITDA (€mn)



EBITDA margin remain at double digit levels driven by selecting profitable, quality project & technology-led cost monitoring

Gross Margin vs. Operating Leverage



Opex discipline continued at ~5% of sales; gross margin remaining at high levels

Financials (€mn)

AKTOR

(€mn)	H1 26	H1 25	Δ%
Turnover	573	581	-1%
Cost of Sales	(497)	(515)	-3%
Gross Profit	**75**	**66**	**+14%**
Operating Expenses	(27)	(33)	-18%
Other	3	(0)	n.m.
EBIT	**51**	**33**	**+55%**
Adjusted EBITDA	**65**	**61**	**+7%**
Net Financial Cost	(12)	(17)	-29%
Profit Before Tax	**39**	**15**	**+160%**
KPIs			
Gross margin %	13.2%	11.4%	+1.8pp
Opex % Sales	-4.8%	-5.7%	-0.9pp
EBITDA margin	11.4%	10.5%	0.9pp

Note: Figures reflect full H1'26 consolidation of Entelecheia

A leading & growing infrastructure platform with Greek wide footprint

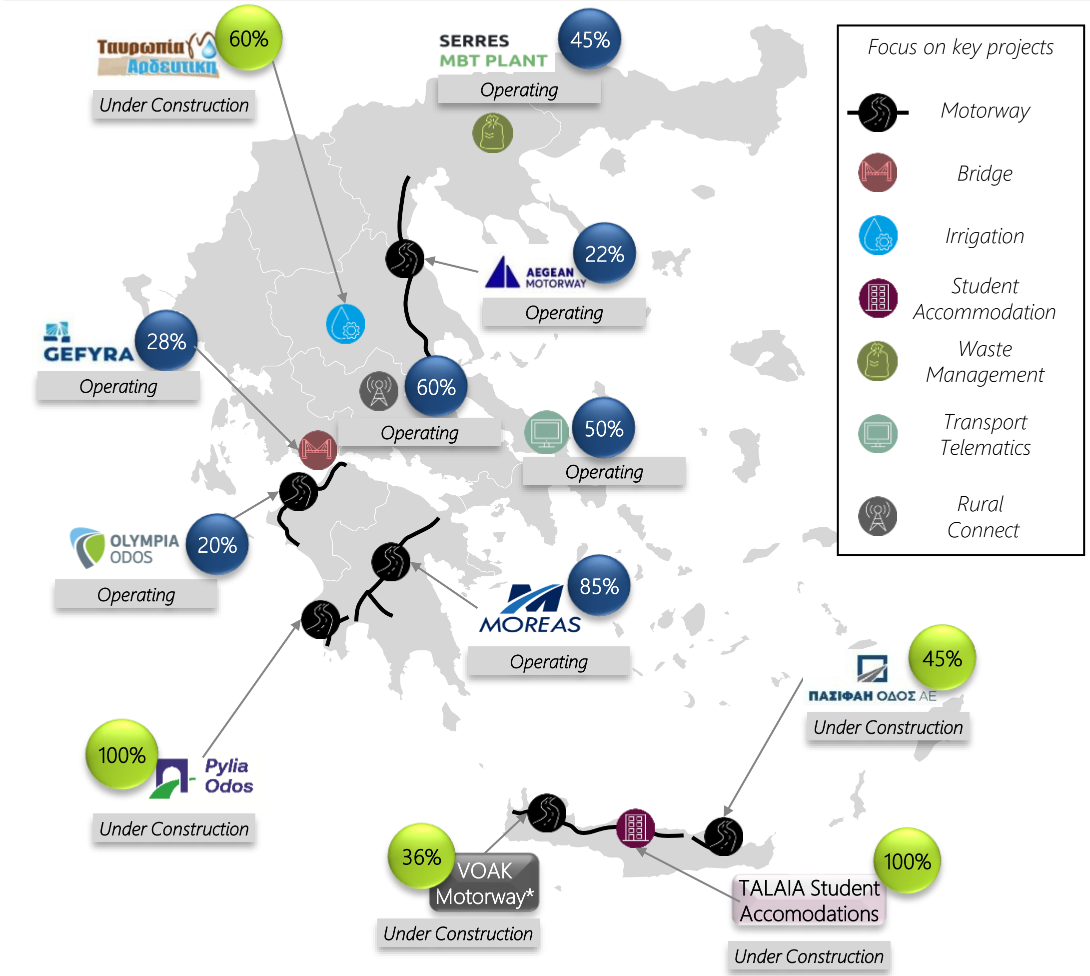
Second largest concession platform in GR…

7 PPPs & Concessions in Operation

5 PPPs under Construction

5 PPPs preferred bidder

…with assets across motorways, bridges, irrigation, student housing & technology



* Pending approvals

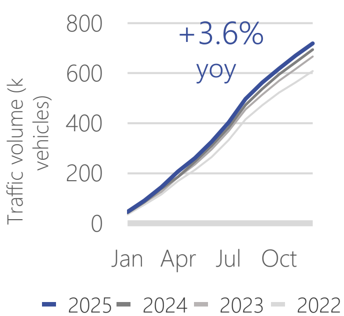
Concessions EBITDA up ~63% yoy to a ~62% margin, demonstrating strong delivery with >20 tenders extending the future pipeline

Levers driving growth today and for the future

- Concessions are delivering with adj. EBITDA up 63% yoy at a 61.7% margin
- Portfolio growth continues as under construction assets become operational
- Positive future pipeline with 23 tenders in sight

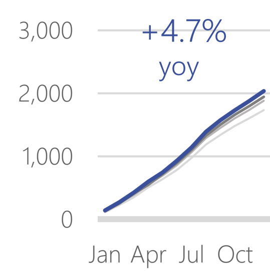
Traffic volume across our flagship concessions

MOREAS

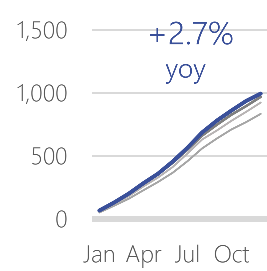


GEFYRA

OLYMPIA ODOS



AEGEAN MOTORWAY



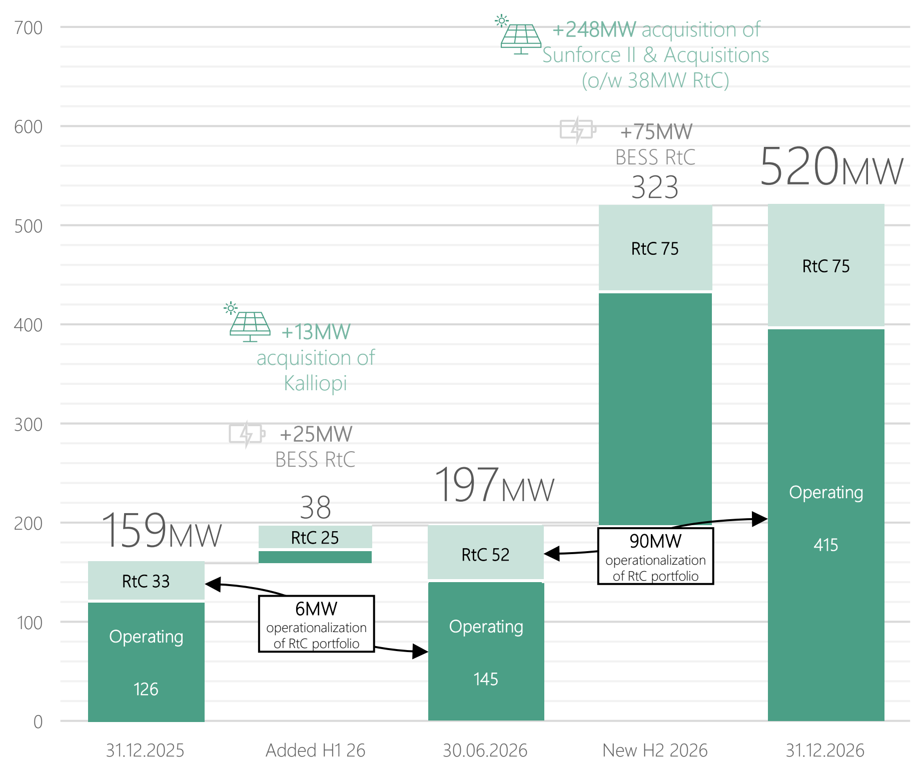
Financials (€mn)

AKTOR

(€mn)	H1 26	H1 25	Δ%
Turnover	43	36	+21%
Cost of Sales	(40)	(30)	-33%
Gross Profit	**2**	**5**	**-52%**
Operating Expenses	(3)	(5)	27%
Other	1	(1)	+230%
EBIT	**1**	**(1)**	**207%**
Adjusted EBITDA	**27**	**16**	**+63%**
Net Financial Cost	(23)	(4)	-420%
Inc. from Associates	10	9	+10%
Profit Before Tax	**(13)**	**4**	**-406%**
KPIs			
Gross margin %	5.7%	14.5%	-8.8pp
Opex % Sales	-7.8%	-12.9%	-5.1pp
EBITDA margin	61.8%	45.6%	+16.2pp

Renewables mid-term growth is secured through 520MW portfolio, including 100MW BESS storage

Operating capacity evolution & Ready to Connect projects (MW)



Delivering on our plan to reach 1.2GW operational capacity by 2031

RES Platform Milestones by EoY 2026

420MW Solar PV in operation also reinforced by selective M&A, capturing **~3% PV market share**

100MW BESS[1] Operational or Ready to Connect, capturing **7.2% BESS expected market share**

Beyond 2026 RES platform landmark highlights

Diversification of the RES portfolio through expansion in **wind assets** to ensure portfolio balance and cash flow stability

Continued expansion of PV & BESS portfolio via targeted acquisitions & projects' development (51% DEPA 471MW PV hybrid & BESS portfolio)

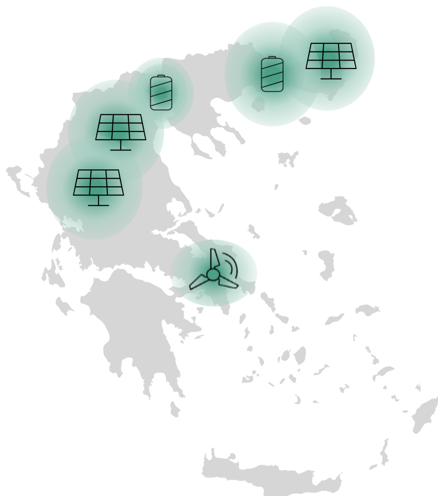
1GW+ pumped-storage hydro project in W. Macedonia, entering long-duration storage with significant backlog for construction segment (€ 1bn)

Note: 1. BESS: Battery Energy Storage System

Projects' energization and energy storage portfolio integration will unwind H1 2026's curtailment & negative price-driven EBITDA drag

Our H1 2026 Operations footprint, including Ready-to-Build (RtB) projects

BESS
PV
Wind



Operational Projects / Ready to connect (MW)
197

Projects RtB / Under Construction (MW)
215

Projects Pipeline (MW)
1,728

H1 2026 EBITDA held back by two effects
(A) Curtailment and negative prices
(B) Delayed energisation of specific projects

From FY2027 onwards both effects start to unwind, the project energisations will start contributing for the full year results and the BESS rollout adds storage to the mix, **protecting from curtailments and negative prices**

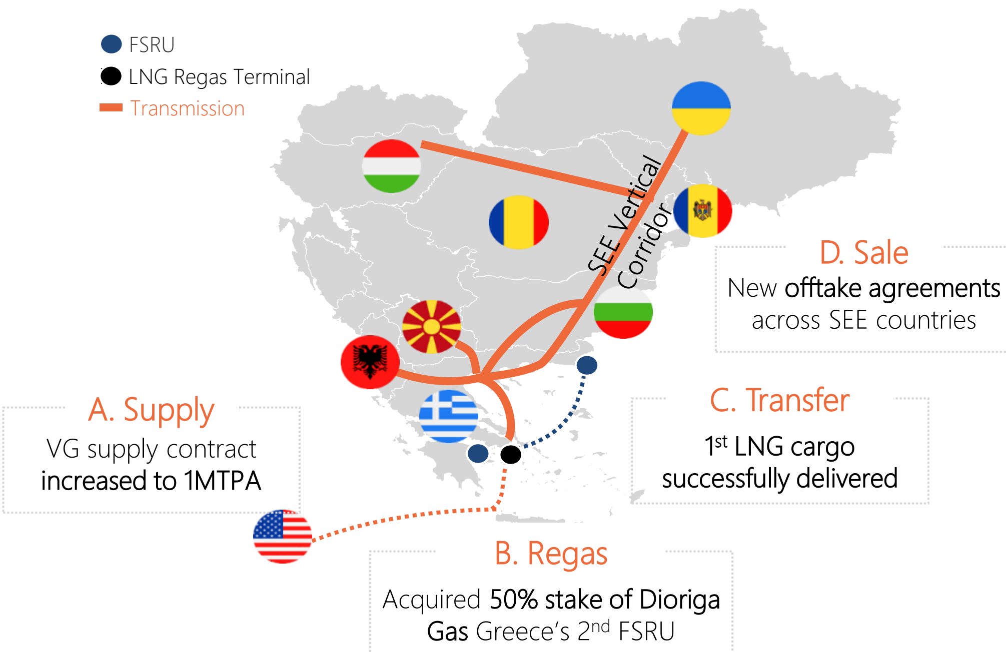
Financials (€mn)

AKTOR RENEWABLES

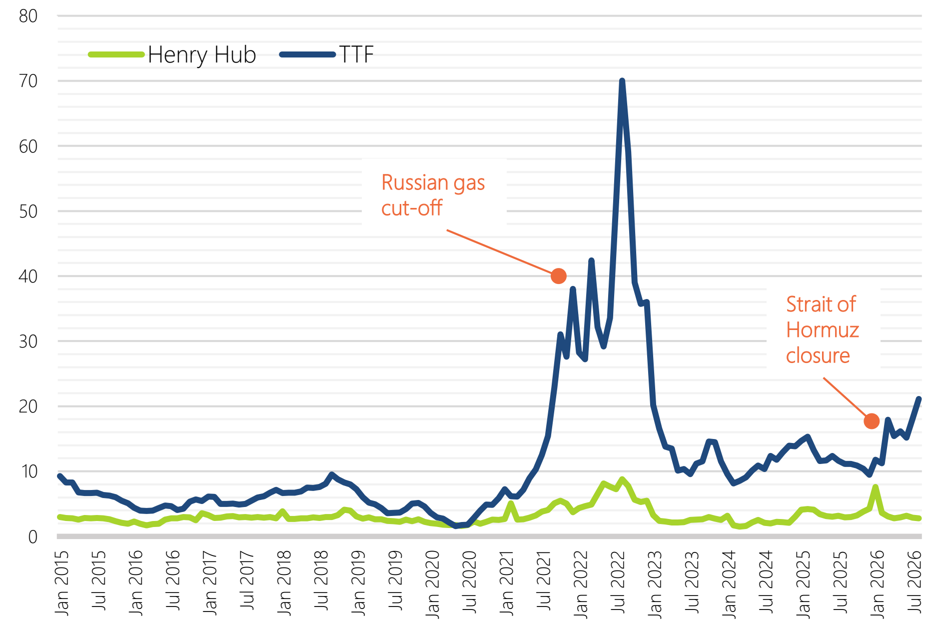
(€mn)	H1 26	H1 25	Δ%
Turnover	4	2	+107%
Cost of Sales	(3)	(1)	-116%
Gross Profit	**1**	**1**	**+87%**
Operating Expenses	(1)	(1)	-23%
Other	(0)	(2)	+82%
EBIT	**0**	**(2)**	**+98%**
Adjusted EBITDA	**3**	**1**	**+157%**
Net Financial Cost	(4)	(2)	-122%
Profit Before Tax	**(4)**	**(3)**	**-3%**
KPIs			
Gross margin %	27.7%	30.7%	-3.0pp
Opex % Sales	-21.5%	-36.3%	+14.8pp
EBITDA margin	59.9%	48.3%	+11.6pp

Building SEE's integrated LNG platform across the vertical corridor, securing supply and shielding the region from EU gas price volatility

Capturing the LNG value chain through vertical integration



Natural gas prices ($/mmbtu)



Atlantic SEE turns into a vertically integrated LNG player
1st cargo delivered, supply doubled & FSRU infra secured

TTF premium over TTF widens sharply in every supply shock
Atlantic SEE's HH-indexed contracts mitigate price volatility

AKTOR ensures SEE's security of supply
via owned infrastructure, contracted US volumes and end-to-end control of the value chain

AKTOR LNG delivers on its strategy developing the future engine of growth for the Group

Execution timeline

NOV.25
- First 0.5 MTPA Venture Global deal for the 2030-2050 period

JAN.26
- MoU with Naftogaz for LNG supply to Ukraine
- First commercial supply contract executed, with BP as supplier and Naftogaz as buyer

FEB.26
- Multiple MoUs across SEE markets (incl. Bulgaria, Albania, Ukraine, Bosnia)

MAR.26
- First contracted LNG cargo arrives at Revithoussa from the US and is delivered to Naftogaz

APR.26
- Signing of Commercial Agreements for LNG supply to Albgaz (1 bcm) and Aluminij (0.5 bcm), and MoU for CCGT gas to power deal in Albania

JUN.26
- Doubled Venture Global supply deal from 0.5 to 1MTPA

Q3/4 2026
- Secured 4.7 TWh annual capacity in Vertical Gas Corridor auction
- AKTOR signs agreement to acquire 50% of Diorigа Gas FSRU from Motor Oil

Owns a stake in a strategic asset — GR's second FSRU, designed to carry ~30% (~21-24TWh) of the national gas import market

From LNG trader to infrastructure owner — securing its own regasification gateway marks a strategic shift up the value chain

De-risks Atlantic SEE's LNG commitments — giving contracted volumes a secured route into Greece and onward to South-East Europe

Established portfolio and growing footprint with diverse activities, developing the new AKTOR campus

Established and diverse core asset portfolio

Transition from a pure real estate model…

Hospitality

Operating: 5* Hotel Milos (42 rooms, Athens), 4* Boutique Hotel Kefalari House (13 suites, Kifissia)

Buildings

1 Mixed Use Building (7.43K sqm, BREEAM cert., CBD Athens), **5 stores** (Thessaloniki),
Under Development: Staff Accommodation (95 rooms, Mykonos), Hotel (17 rooms, Mykonos Tagoo)
AKTOR Campus (64,8K sqm land, 30K+ sqm buildings to be acquired)

…to a multi-vertical platform:

F&B Concepts

Yachting

Aviation

AKTOR Campus

- **Large Scale -** 64,800 sqm campus; 8 buildings, 30,000+ sqm built area (offices, industrial)
- **Quality tenants, stable income -** beyond intra-group there are third-party leases with high-credit tenants
- **Built to high standard -** 2 BREEAM-certified buildings; significant development upside exists
- **One home for the entire Group** - consolidates AKTOR's activities into a modern corporate campus

Financials (€mn)

(€mn)	H1 26	H1 25	Δ%
Turnover	8	3	+170%
Cost of Sales	(5)	(2)	-171%
Gross Profit	**2**	**1**	**+169%**
Operating Expenses	(3)	(0)	>200%
Other	1	0	>200%
EBIT	**(0)**	**0**	**-132%**
Adjusted EBITDA	**2**	**1**	**+23%**
Net Financial Cost	(1)	(1)	-42%
Profit Before Tax	**(1)**	**(0)**	**<-200%**
KPIs			
Gross margin %	30.3%	30.5%	-0.2pp
Opex % Sales	-42.5%	-14.9%	-27.6pp
EBITDA margin	21.0%	46.0%	-25.1pp

Facility management segment adds scale and profitability to consolidated results

A leading integrated platform in Greece, Qatar & UAE

Key highlights:

- ~2,900+ personnel across **Greece and Middle East**
- >850k m^2 total area under maintenance in **Greece**
- >1.5mn m^2 total area under maintenance in **Qatar**
- >100km **metro and tram** network

Providing 9 services, including 5 core offerings…

Hard FM[1] | Soft FM[2] | Security | Energy[3] | Infrastructure

…across 10 operational sectors such as

Office Buildings | Motorways, Transport etc. | Hospitals & Healthcare | Data Centres | Renewables

With a strengthened presence in the Middle East via continued project wins

New Awarded Project

~€130mn contract value

5 years contract duration starting 01/27

77,000 sqm cargo terminal

AKTOR FM strengthens its presence in the Middle East

Financials (€mn)

AKTOR FACILITY MANAGEMENT

(€mn)	H1 26	H1 25	Δ%
Turnover	38	40	-5%
Cost of Sales	(31)	(32)	+4%
Gross Profit	**7**	**8**	**-9%**
Operating Expenses	(4)	(4)	+17%
Other	1	0	>100%
EBIT	**4**	**3**	**+19%**
Adjusted EBITDA	**5**	**4**	**+22%**
Net Financial Cost	(0)	(0)	-42%
Profit Before Tax	**4**	**3**	**+18%**
KPIs			
Gross margin%	18.2%	18.9%	-0.7pp
Opex % Sales	-9.4%	-10.7%	+1.3pp
EBITDA margin	12.9%	10.0%	+2.9pp

Source: Company information.
Note: 1. Hard FM includes: Maintenance. MEP systems, HVAC, elevators, civil works, electronics, workshop equipment 2. Soft FM includes: Cleaning, Landscaping / irrigation, Pest control, Non-industrial waste management, F&B catering services 3. Energy audits,ISO 50001 compliance, Retrofit coordination,Sustainability & carbon reporting

04

ESG

ESG Objectives and 2025 Achievements

Environmentally Sustainable Operations	Inclusive Growth & Shared Prosperity	Business Resilience & Robust Partnerships

ESG Ratings & Distinctions

- Achieved an **EcoVadis Silver Rating – Top 15% globally** (first assessment)
- Confirms **robust initial level of ESG maturity relative to market benchmarks** and a solid foundation for **strengthened performance in 2026**

Sustainable Value Chain

- **Updated Group Policies** with clear relevant targets and measurable objectives
- **Developed and implemented a Group-wide Procurement Policy**, strengthening supply chain governance
- **Integrated ESG criteria into supplier evaluations**, enhancing transparency and responsible sourcing

Climate Change Adaptation & Mitigation

- Continued **GHG Emissions monitoring (Phase 2)**, targeting a **Decarbonization Plan design by 2027**
- **Launched a Group-wide Climate and Biodiversity Resilience Analysis** across all business segments, with completion targeted by the end of 2026

Social Data & Trainings

- **Maintained a gender pay equity**, reflecting a balanced and equitable remuneration structure compared to market benchmarks
- **Delivered Group-level ESG training targeted upskilling programs for key stakeholders**

Looking Ahead

ESG Targets & Projects

Environmentally Sustainable Operations

- **Reduce** absolute **Scope 1 and 2 GHG emissions by 40%** by 2030
- Develop a roadmap to enable **commitment to Science Based Targets Initiative (SBTi)**
- Measure and **report on biodiversity impacts** of new projects by 2026
- **Maintain >95% of construction waste diverted from landfill** by 2030

Inclusive Growth & Shared Prosperity

- Perform a **Socio-economic Impact Assessment (SEIA)** for 2027
- Conduct a **Human Rights Risk and Impact Assessment** by 2027
- **Develop an internal control mechanism to oversee CSR activities** supporting local communities.

Business Resilience & Robust Partnerships

- **Achieve a Score in Carbon Disclosure Project (CDP)** by 2027
- **Undertake a second EcoVadis Assessment in 2026,** to achieve an improved score.

Roadmap of Sustainability Projects

Q3 2026
- Climate Resilience & Biodiversity Resilience Assessment
- Carbon Emissions Reduction Strategy 2026

Q4 2026
- EcoVadis 2nd Assessment

Q3 2027
- Circular Economy Action Plan
- CDP first Assessment

Q4 2027
- Community Shared Value (CSV) Strategy

05

ANNEX

Balance Sheet

(€mn)	THE GROUP 30.06.2026	THE GROUP 31.12.2025	THE COMPANY 30.06.2026	THE COMPANY 31.12.2025
ASSETS:				
Non-current assets	1,409	1,295	245	297
Contractual assets	597	670	-	-
Trade receivables and other current assets	760	511	174	108
Total Cash	148	324	35	122
TOTAL ASSETS	2,914	2,799	454	526
EQUITY & LIABILITIES:				
Bank loans (Incl. leases)	1,336	1,331	137	217
Trade creditors	838	713	62	54
Other liabilities	330	356	-	-
TOTAL LIABILITIES	2,504	2,400	199	271
TOTAL EQUITY	410	399	255	255
TOTAL EQUITY & LIABILITIES	2,914	2,799	454	526

Source: Published financial statements

Profit and Loss Account

(€mn)	THE GROUP 01.01-30.06.2026	THE GROUP 01.01-30.06.2025	THE COMPANY 01.01-30.06.2026	THE COMPANY 01.01-30.06.2025
Turnover	649	623	34	220
Cost of sales	(567)	(549)	(30)	(201)
Gross Profit	82	74	5	19
Other income and profits / (losses)	8	2	4	3
Administrative expenses	(43)	(38)	(4)	(24)
Net impairments	(1)	(4)	-	(3)
EBIT	46	34	5	(4)
Financial cost (net)	(44)	(18)	(4)	(10)
Profits / (losses) for affiliates & non controlling participations	10	2	-	-
(Losses) / profits before Taxes	11	17	1	(14)
Income tax	(6)	(0)	(0)	1
Net Income	5	17	1	(14)
Adjusted EBITDA	91	65	4	2

Source: Published financial statements

Statement of Cash Flows

	THE GROUP		THE COMPANY	
(€mn)	01.01-30.06.2026	01.01-30.06.2025	01.01-30.06.2026	01.01-30.06.2025
Cash Flows from operating activities:				
Adjusted EBITDA	91	65	4	2
Other Adjustments	(17)	(6)	(0)	(2)
(Increase)/Decrease Inventories & Receivables	(145)	(34)	9	10
Increase/(Decrease) Payables & Other	(1)	(38)	7	(44)
Operating cash flows before taxes and interest	(72)	(12)	21	(33)
Taxes paid	(9)	(9)	(0)	(3)
Net cash flows from operating activities (a)	(81)	(21)	(21)	(36)
Cash Flows from investing activities:				
Acquisition of tangible & intangible assets	(31)	(4)	-	(1)
Sale of tangible, intangible & financial assets	1	1	-	1
Sale of associates	2	0	2	0
Acquisition of participations	(2)	(31)	(24)	(45)
Interest & Dividends received	1	2	0	3
Net cash flow from investing activities (b)	(28)	(33)	(21)	(42)
Cash flows from financing activities:				
Share capital increase	-	200	-	200
Share capital issuance costs	-	(2)	-	(2)
Dividends paid to shareholders	(0)	-	-	-
Minority share capital increase in subsidiaries	-	2	-	-
New debt issued	130	111	-	67
Debt repaid	(134)	(130)	(80)	(57)
Interest paid	(48)	(15)	(6)	(11)
Debt issuance costs	-	-	-	-
Lease payments & Grants received	(6)	(3)	-	(2)
Net cash flows from financing activities (c)	(58)	163	(86)	195
Net increase / (decrease) in cash and cash equivalents (a) + (b) + (c)	(167)	110	(87)	117
Cash and cash equivalents at beginning of the period	269	107	122	33
Cash and cash equivalents of demerged sectors	-	-	-	-
Cash and cash equivalents at the end of the period	102	216	35	150
Restricted account	47	30	-	2
Total cash	148	246	35	152

Source: Published financial statements

AKTOR Group P&L per Segment

(€mn)`	Aktor Group of Companies	Construction	Equity Participations	Renewables	Facility Management	Real Estate	LNG	HoldCo & Other	Intersegment eliminations
Turnover	649	539	43	4	38	8	31	34	-48
Cost of Sales	-567	-476	-40	-3	-31	-5	-31	-30	49
Gross Profit	**82**	**63**	**2**	**1**	**7**	**2**	**0**	**5**	**1**
Operating Expenses	-43	-26	-3	-1	-4	-3	-3	-4	1
Other	7	2	1	0	1	1	0	4	-2
EBIT (Operating Income)	**46**	**40**	**1**	**0**	**4**	**0**	**-3**	**5**	**0**
Adjusted EBITDA	**91**	**54**	**27**	**3**	**5**	**2**	**-3**	**4**	**0**
Proforma Adjusted EBITDA	**120**	**65***	**27**	**3**	**5**	**2**	**-3**	**21****	**0**
Net Financial Cost	-44	-12	-23	-4	0	-1	-1	-4	0
Associates	10	-	10	0	-	-	-	-	0
EBT	**11**	**28**	**-13**	**-4**	**4**	**-1**	**-4**	**1**	**0**
Income Tax	-6	-3	-1	-1	-1	0	0	0	0
Net Income	**5**	**25**	**-13**	**-4**	**2**	**-1**	**-4**	**1**	**0**

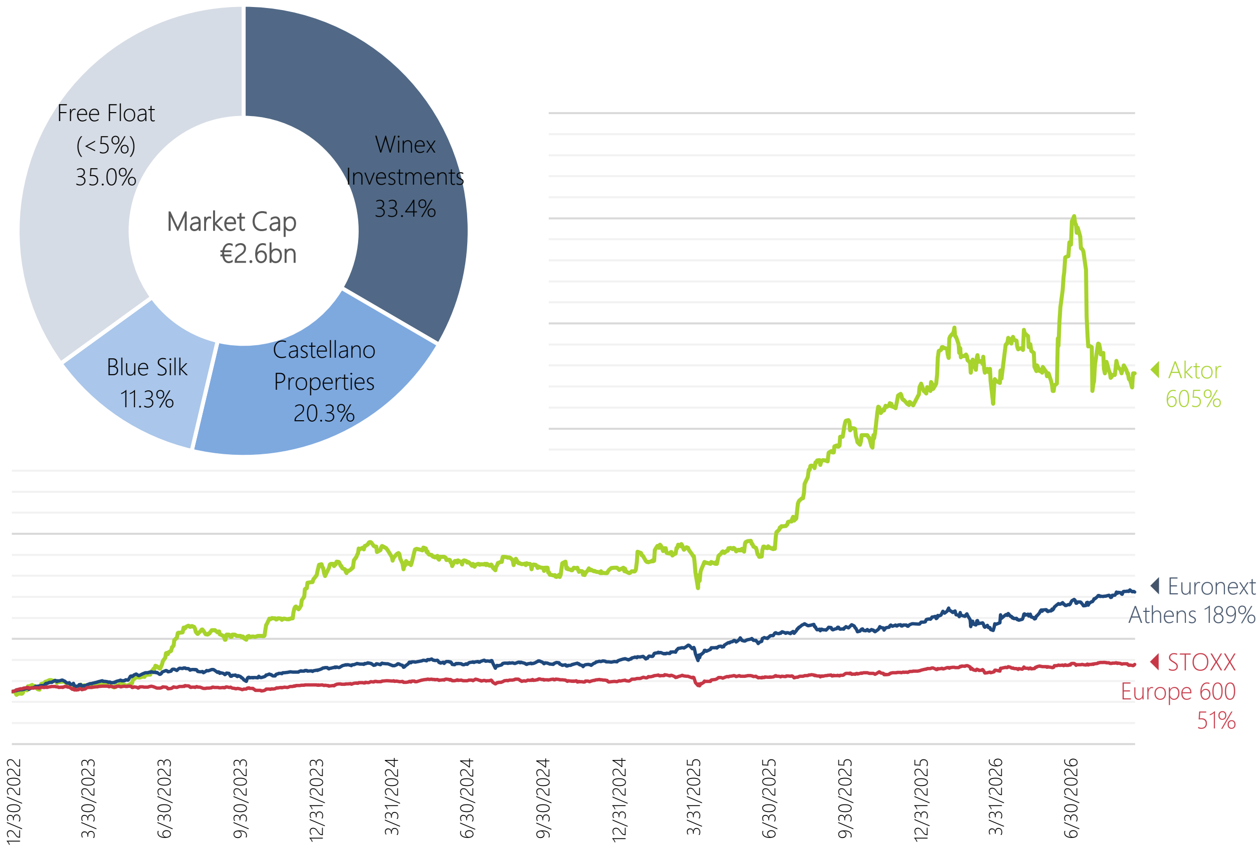
* Proforma includes full H1'26 consolidation of Entelecheia
** Proforma includes full H1'26 consolidation of Thalis & Helector

Important Projects Under Execution (Backlog)

BACKLOG	
DESCRIPTION	(€mn)
Design, construction, financing, operation and maintenance of the North Road Axis of Crete (BOAK), Chania–Heraklion section (PPP concession)	525
Rehabilitation of the Brasov–Simeria railway (Rhine–Danube corridor), Brasov–Sighisoara section, Apata–Cata sub-sections, Lot 2 (Romania)	312
Design, construction, financing, operation and maintenance of University of Crete student halls (PPP)	203
Rehabilitation of the Brasov–Simeria railway (Rhine–Danube corridor), Brasov–Sighisoara section, Brasov–Apata and Cata–Sighisoara sub-sections, Lots 1–3 (Romania)	166
Ecomar Storage Solutions FZE: construction of an oil storage terminal in Fujairah, UAE	130
Ministry of Infrastructure and Transport (EYDE-KSSY): emergency repair works to infrastructure damaged by storms Daniel and Elias	128
North Solar S.A. – Contract 012/25: design, supply and installation of photovoltaic parks	107
Democritus University of Thrace: student halls, educational, research and other infrastructure (PPP)	107
Ministry of Infrastructure and Transport: completion of Kymis Avenue, Attiki Odos (Kymis interchange) to National Road A1 (Kalyftaki interchange)	94
University of Thessaly: student halls, educational and research facilities in Volos and Lamia (PPP)	93
Pylia Odos S.A.: design, construction, financing, operation and maintenance of the South-West Peloponnese road axis, Kalamata–Rizomylos–Pylos–Methoni section (PPP)	91
Rehabilitation and maintenance of the Bucharest–Craiova–Timisoara–Cluj–Brasov–Iasi–Galati–Constanta railway, Brasov Lot 5 (Romania)	91
Ministry of Infrastructure and Transport (EYDE-KSSY): rehabilitation of the single-track Larissa–Volos railway after storms Daniel and Elias	91
Rehabilitation and maintenance of the Bucharest–Craiova–Timisoara–Cluj–Brasov–Iasi–Galati–Constanta railway, Bucharest Lot 1 (Romania)	89
Ministry of Rural Development and Food: rehabilitation and modernisation of the Tavropos (TOEV) irrigation network (PPP)	78
Construction of the Tsiknias dam on Lesvos, water treatment plant and networks	74
Region of Western Greece: redevelopment of the former Ladopoulos paper mill in Patras (PPP)	67
Ministry of Infrastructure and Transport: completion of Kymis Avenue, Attiki Odos (Kymis interchange) to National Road A1 (Kalyftaki interchange)	67
Ministry of Infrastructure and Transport: construction of buildings to house the General Secretariat for Infrastructure and surrounding area (PPP)	56
Ministry of Infrastructure and Transport: regulation and demarcation of the Rafina stream	54
Ministry of Rural Development and Food: design, construction, financing, maintenance and operation of the Minagiotiko dam (PPP)	53
Other	1,851
TOTAL BACKLOG (INCLUDING SIGNED PROJECTS & PROJECTS TO BE SIGNED)	**4,528**

Liquid stock with robust returns, strongly outperforming ATHEX and STOXX Europe 600

Key stock / trading metrics



Shares Outstanding	261,780,241
Type of Shares	Common Registered
ISIN	GRS432003028
Tickers	AKTR (Euronext Athens), AKTR:GA (Bloomberg), AKTr.AT(Reuters)
Indices	GD, FTSE, ATHEX ESG, DOM, FTSEA, FTSETR, FTSE IN, HELMSI, SAGD
Share Price 23.9.2026	€9.98
Market Cap. 23.9.2026	€2.6 bn
Δ(%) 31.12.2025 - 23.9.2026	+31%
52 weeks high	€15.06 (23.9.2026)
52 weeks low	€7.94 (23.9.2026)
52 weeks avg daily volume	515,146 shares

Source: S&P Capital IQ, Bloomberg

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THANK YOU.